



Corporate Profile

Fresenius Medical Care – the world's leading Renal Therapy Company

Fresenius Medical Care is the world's largest integrated provider of products and services for individuals undergoing dialysis because of chronic kidney failure, a condition that affects more than 1,770,000 individuals worldwide. Through its network of 2,509 dialysis clinics in North America, Europe, Latin America, Asia-Pacific and Africa, Fresenius Medical Care provides dialysis treatment to more than 192,000 patients around the globe. Fresenius Medical Care is also the world's leading provider of dialysis products such as hemodialysis machines, dialyzers and related disposable products.

Growth Strategy

GOAL 10...

...is the name of Fresenius Medical Care's strategy adopted by 2005 for sustained growth until 2010. In order to achieve revenues of US-\$ 11.5 billion in 2010 in conjunction with an annual revenue growth of 7 - 9% based on constant currencies and an annual 10% increase in net income, GOAL 10 defines four strategic paths:

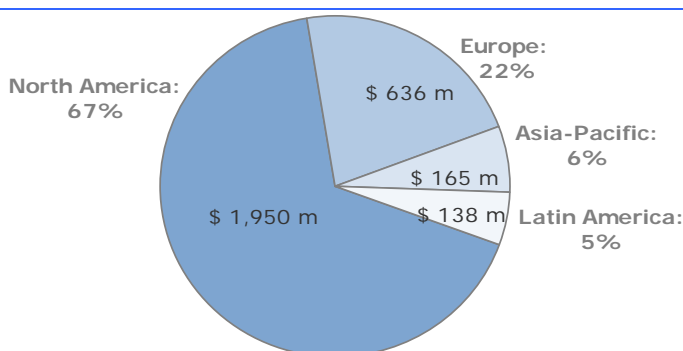
- Organic growth in dialysis services by innovative treatment techniques and the opening of new clinics
- Acquisitions of existing clinics to ensure optimized international presence
- Horizontal expansion in the sector of Renal Drugs as well as
- A boosted activity in home therapies

Key Figures - Summary Third Quarter 2009

Net revenue	US-\$	2,889 million	+ 6%
Operating income (EBIT)	US-\$	451 million	+ 7%
Net income attributable to Fresenius Medical Care AG & Co. KGaA	US-\$	225 million	+ 9%
Earnings per share	US-\$	0.76	+ 9%
Total assets ¹⁾	US-\$	15,697 million	
Operating Cash flow	US-\$	443 million	
Employees ¹⁾		67,245	
Patients ¹⁾		192,804	+ 6%
Clinics ¹⁾		2,509	+ 7%
Treatments		21.84 million	+ 6%

¹⁾ as of September 30, 2009

Revenue Q3 2009 (US\$ 2,889 m) per region



Goals for 2009

Net revenue	~US-\$ 11.2 billion
Net income	US-\$ 865-890 million
Leverage Ratio (Debt/EBITDA)	< 2.7
Capital Expenditures	US-\$ 550-650 million
Acquisitions	US-\$ 200-250 million

Management Board

- Dr. Ben J. Lipps (Chairman)
- Roberto Fusté
- Rice Powell
- Dr. Rainer Runte
- Dr. Emanuele Gatti
- Mats Wahlstrom

Supervisory Board

- Dr. Gerd Krick (Chairman)
- Dr. Dieter Schenk (Vice Chairman)
- Dr. Walter L. Weisman
- John Gerhard Kringel
- William P. Johnston
- Prof. Dr. Bernd Fahrholz



Fresenius Medical Care

Share Profile – Key Data

	Ordinary shares	Preference shares
Ticker Symbols		
Frankfurt Stock Exchange	FME	FME3
New York Stock Exchange (NYSE)	FMS	FMS/P
Reuters: XETRA / Frankfurt Stock Exchange	FMEG.DE / FMEG.F	FMEG_p.DE / FMEG_p.F
Bloomberg	FME GY	FME3 GY
Security Identification Numbers		
WKN	578 580	578 583
ISIN	DE 0005785802	DE 0005785836
CUSIP No. (NYSE)	358029106	358029205

Financing Instruments and Maturity Profile

	Year issued	Amount in million	Coupon %	Maturity
Credit Agreement Term Loan A	2006	\$ 1,850 ¹⁾		March 31, 2011
Credit Agreement Term Loan B	2006	\$ 1,750 ¹⁾		March 31, 2013
Senior Notes 2007 - 2017	2007	\$ 500	6 7/8%	July 15, 2017
Trust Preferred Securities IV	2001	\$ 225	7 7/8%	June 15, 2011
Trust Preferred Securities V	2001	€ 300	7 3/8%	June 15, 2011
Notes (Schuldscheindarlehen)	2009	€ 155		October 27, 2012
Notes (Schuldscheindarlehen)	2009	€ 45		October 27, 2014

¹⁾ at the beginning before amortisation

Share Price Development last 12 months

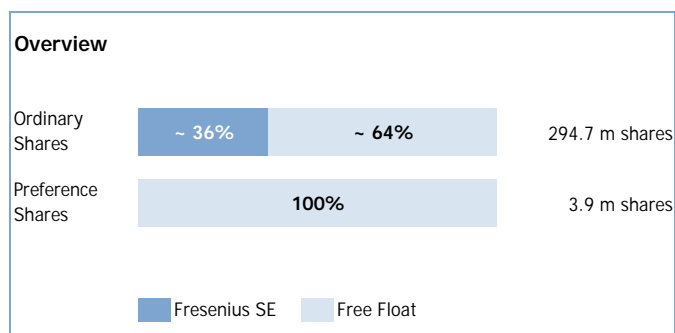
in €



Financial Calendar

Event	Date
Report on Q3 2009:	
Deutsche Börse Filings & IFRS Filing	November 30, 2009
Report on Full Year 2009	February 23, 2010
Report on First Quarter 2010	May 04, 2010
Annual General Meeting	May 11, 2010
Payment of Dividend	May 12, 2010
Report on Second Quarter 2010	August 3, 2010
Report on Third Quarter 2010	November 2, 2010

Capital Structure



Contacts

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